

A COMMUNITY-LED IMAM SEARCH PROCESS



Many American mosques report problems hiring imams who fit the needs of their communities.

CASE STUDY: Islamic Society of Boston Cultural Center (ISBCC) Boston, MA

70,000 square-foot

structure



2,000 attendees/week

ISBCC was in need of an imam.

Their solution?

Begin with a community needs assessment.

Use community feedback to articulate an ideal imam and actively recruit candidates.

Create a representative search committee.

The result: a thorough and multi-tiered hiring process that can be replicated in other American Muslim communities.

What lessons can be learned from ISBCC's successful search process?

1. Empower the Community

Board members at ISBCC took a back seat and empowered community leaders to drive the imam search.

4. Prioritize Quality

Agree to invest financially in sustainable, high-quality leadership; it is key to the success of the search process.

7. Select a Search Committee

A committee reflective of the diverse community with a range of relevant expertise designed and led the ISBCC search effort.

10. Use Good Judgement

Balance community engagement and transparency with sensitivity for the hiring process. ISBCC solicited community feedback on candidates' performances without initially announcing they were candidates.

2. Focus on Capacity-Building

Conscientiously create a search committee that represents the diverse segments of the community.

5. Start with an Assessment

A needs assessment of the community helped guide the ISBCC search process to best reflect what mattered to the community.

8. Communicate

Clearly communicate the process to the community members and provide frequent updates on the progress of the search.

11. Go Beyond Interviews

Allow candidates plenty of opportunities to engage with the community outside of formal interviews.

3. Invest Time and Effort

Although much time and energy were needed to carry out a successful search, the potential long-term benefits were worth the effort.

6. Solicit Community Feedback

Conduct community forums, surveys, and focus groups to help identify the characteristics of an ideal imam.

9. Hire Multiple Imams

Many American mosques like ISBCC are large and dynamic. The solution? Hire more than one imam and divide responsibilities into distinct roles.

12. Be Professional

Make every effort to be thoughtful, respectful, and efficient during the hiring process, especially during candidate visits.